# City of South San Francisco Program Year 2024-2025 Action Plan



Draft Document April 7, 2024

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### **Executive Summary**

### AP-05 Executive Summary - 91.200(c), 91.220(b)

### 1. Introduction

The City of South San Francisco is a participating jurisdiction, receiving an annual allocation of Community Development Block Grant funds, or CDBG. The City is required by the U.S. Department of Housing and Urban Development (HUD) to develop and prepare a Consolidated Plan once every five years and update that Consolidated Plan with an Annual Action Plan each year. Last year, the City developed its PY2023-27 Consolidated Plan using a variety of data sources and input received by residents and stakeholders through a robust community engagement process. The Action Plan lists the individual projects that will be funded to address the needs and goals of the Consolidated Plan. This is the PY2024 Action Plan, the second annual update to the PY2023-2027 Consolidated Plan. Projects funded under this Action Plan will begin July 1, 2024 and end June 30, 2025.

In alignment with HUD, the City utilizes its CDBG resources to provide decent and affordable housing, providing a suitable living environment, and expand economic opportunities for low- and moderate income households. The 2023-27 Consolidated Plan articulates a more specific set of goals and priorities to address identified housing and community development needs and describes how the City's CDBG funds will be utilized to address those needs. The City is also a participating jurisdiction in the San Mateo County HOME Consortium and therefore submits its federal application for HOME funding as part of the HOME Consortium.

The City of South San Francisco expects to receive an allocation similar to the previous year, \$457,048. The allocation is depended of the U.S. Congress passing an federal budget, which was not completed until March 8, 2024. HUD has 60 days to provide each participating jurisdiction with the final allocation amounts, which estimated for early May, 2024. In order to keep the Action Plan process moving forward to begin in a timely manner, HUD allows the City to publish a draft with funding estimates and a contingency plan in the event the actual amounts are different from those estimates.

### 2. Summarize the objectives and outcomes identified in the Plan

The following section summarizes the needs, goals and activities outline in the PY2024 Action Plan.

Affordable Housing. With one of the most expensive housing markets in the country, there continues to be a significant need for more affordable housing in South San Francisco, San Mateo County and the Bay Area. As such, the City will continue its goal of increasing, maintaining, and improving the supply of affordable housing for extremely low- to moderate income households in South San Francisco. The City will use its CDBG funding and other local funding sources for affordable housing acquisition and/or rehabilitation, minor home repair, and accessibility modification programs. The City will also continue to administer its First Time Homebuyer loans and Below Market Rate housing unit program, and provide assistance through its multifamily rehabilitation program.

**Public Facility and Infrastructure Improvements.** Residents and stakeholders articulated the continued need for investment in the City's public facilities and infrastructure, particularly in the lower-income areas of the city. Specifically, South San Francisco residents wanted to see improvements made to community centers, recreation centers, and parks, as well as street and sidewalk improvements. As such, the City will continue with its goal of preserving and improving public facilities in areas that serve high percentages of low income residents and/or special needs populations, as well as facilities used by non-profit organizations that serve these populations. To address these articulated needs, the City will use its CDBG funding, when available and feasible, to preserve, improve, and/or rehabilitate public owned facilities and/or those utilized by non-profit organizations.

**Public Services**. Throughout the community engagement process, residents and stakeholders identified a critical need for the continued provision of public services for South San Francisco residents. The COVID-19 pandemic only amplified these needs. To meet the increasing needs of these households and populations, the City will continue providing funding to nonprofit agencies and organizations that offer one or more of the following services:

- Safety net services;
- Behavioral health services;
- Life skills training and education services;
- Community improvement services; and
- Housing-related services.

Homeless Services. Rising costs of housing and cost of living in San Mateo County, as well as the lingering impacts from the COVID-19 pandemic, have disproportionately impacted populations experiencing homelessness. As such, the City will continue to work towards its goal of supporting service-enriched shelter and transitional housing for homeless families and individuals by providing funding, when feasible, to rehabilitate and implement accessibility modifications to emergency and transitional housing.

**Economic Development**. Public input during the Consolidated Plan included a need to support economic development, job creation and job training. In the current year, the City has identified possible partners for the provision of economic development activities and will address some of the need for higher paying jobs and wages for South San Francisco residents.

### 3. Evaluation of past performance

Housing rehabilitation program and minor home repair. The City continued its partnerships with Center for Independence of Individuals with Disabilities and Rebuilding Together Peninsula to run the minor home repair programs, which have served over 70 homeowners over the period of the plan. El Concilio previously ran a minor home repair program which was focused on energy efficiency and sustainability. This program operated at low success rates, not just with the City but across jurisdictions in which El Concilio worked, and the organization chose to shut down its minor home repair program completely.

**Public improvements:** The City has funded public improvement projects that enhanced pedestrian safety and accessibility in the CBDG target areas, including the Breezeway project between 321 and 329 Grand Avenue, the Downtown Breezeway Improvement project at 356 Grand Avenue, and the Avalon Park Pathways Improvement project. Additionally, the City used its CDBG funding for accessibility and other improvements for the Gardiner Park renovation project. The City also used CDBG funding for the Linden Ave Corridor Wi-Fi project, which provided free public Wi-Fi along Linden Avenue between Railroad Avenue and Armour Boulevard.

**Public services.** South San Francisco has continued its effort to support communities by funding non-profit organizations and agencies that provide a range of public services including senior services; youth services; homeless services; general social services; and services for persons with a disability. Through its non-profit partners, the City allocated nearly \$240,000 and assisted over 1,100 individuals during the period of the plan.

**Economic development.** As a response to the growing need for economic development assistance, the City of South San Francisco developed the Economic Development Small Business Loan program to provide funding to small local businesses affected during mandatory shutdowns implemented statewide. Since the program was implemented, the City has assisted nearly 50 businesses between 2019-2021, retaining nearly 60 full time jobs in South San Francisco.

In addition to funding programs, South San Francisco has worked towards increasing coordination among agencies and jurisdictions to streamline processes for housing and service assistance. These efforts include collaboration with other jurisdictions and San Mateo County in the HOME Consortium; improving coordination with the Continuum of Care; and developing a homelessness response system and team. The San Francisco Bay region has recently benefited from the State of California's creation of the Bay Area Housing Finance Authority (BAHFA) which, when fully funded and operational, will provide regional coordination and funding for affordable housing. BAHFA has begun the rollout of Doorway, it's region-wide affordable housing application portal in late 2023. For over two years City staff have joined coordination and planning meetings to provide input about Doorway's features and operations. The City also requires all new affordable housing developments to utilize Doorway to receive applications in order to streamline and make more accessible the affordable housing in the City. The City remains committed to increasing and preserving housing and providing expanded social services. However, rising housing costs and limited funding has continued to make these efforts more challenging.

### 4. Summary of Citizen Participation Process and consultation process

In compliance with 24 CFR part 91.105, the City of South San Francisco's Citizen Participation Plan (CPP) encourages participation in the development of its Consolidated Plan, Annual Action Plan, and Consolidated Annual Performance and Evaluation Report (CAPER), particularly from residents of predominantly low- and moderate-income households. Using the CPP as guidance, the City conducted

the following actions to promote and encourage participation in the development of the PY2024 Action Plan:

- The size of South San Francisco is such that staff remain in contact with local stakeholders and community partners throughout the program year. Over the past year, changes in needs of the community have remained steady and the City is utilizing the extensive input for the development of the Consolidated Plan to guide the development of the PY2024 Action Plan. In coordination with San Mateo County and other entitlement cities in the county, the City consulted with over 40 stakeholders to identify housing, community development, and economic development needs and which populations have the most significant needs. A full list of organizations is provided in Table 2 of the PR-10 section. Other consultations with these agencies are also noted in that table.
- In coordination with the other jurisdictions, the City hosted a virtual Technical Assistance Workshop on January 4, 2024. At this workshop staff described the eligible uses for the CDBG and City funds. City Data Services staff also joined this workshop to provide an overview of how to use the CDS platform. Applications were due no later than 5:00 pm on January 18, 2024.
- The City hosted an in-person meeting on February 21, 2024 to gather feedback on housing, community development, and economic development needs in the city from South San Francisco residents. Spanish interpretation was available at the meeting. The meeting was promoted through the City's email listservs, website, and social media channels.
- The City held a public hearing on March 27, 2024 as another opportunity for South San Francisco residents to provide feedback on housing and other needs in the city. A public notice for the public hearing was posted on the City's website, an email was sent to agencies providing services to low-income residents and the City's interested stakeholder/organization listserv, and a notice was published in the Daily Journal Examiner on March 15, 2024.
- The City published a draft of the PY2024 Action Plan for a 30-day comment period from April 5, 2024 to May 8, 2024 to provide South San Francisco residents the opportunity to review and comment on the City's 2023-27 Consolidated Plan and 2023-24 Annual Action Plan. A public notice for the 30-day comment period and public hearing was posted on the City's website, an email was sent to agencies providing services to low-income residents and the City's interested stakeholder/organization listsery, and a notice was published in the San Mateo County Times on March 27, 2024.
- The City will host a second public hearing on May 8, 2024 at the City Council meeting for South San Francisco residents to provide comments the PY2024 Action Plan.

### 5. Summary of public comments

A summary of public comments received by the City will be included in Appendix B of this plan.

6. Summary of comments or views not accepted and the reasons for not accepting them A summary of public comments received by the City will be included in Appendix B of this plan.

### 7. Summary

As part of the PY2024 Action Plan, the City of South San Francisco will use its CDBG resources, in combination with other local, state, and federal funding, to increase, maintain, and improve the supply of affordable housing for extremely low- to moderate income families, preserve and improve public facilities in areas that serve a high percentage of low-income residents, support the increasing demand for safety-net and public services, support shelters and housing programs that serve homeless and atrisk households, as well as begin economic development initiatives to increase wages for low- to moderate-income residents.

### PR-05 Lead & Responsible Agencies - 91.200(b)

### 1. Agency/entity responsible for preparing/administering the Consolidated Plan

The following are the agencies/entities responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
CDBG Administrator	SOUTH SAN FRANCISCO	Housing Division

Table 1 - Responsible Agencies

#### Narrative

The City of South San Francisco manages the CDBG funds received from HUD through its Economic and Community Development Department's Housing Division. In PY2023, the Department divided into two division workforces, 1) Economic Development and 2) Housing. The Housing Division oversees the CDBG Grant.

The City partners with the San Mateo HOME Consortium to leverage resources, reduce administrative burdens for shared subrecipients and improve the economies of scale when developing affordable housing under the HOME program. The San Mateo HOME Consortium includes San Mateo County, the City of San Mateo and all other communities that do not receive their own allocations of CDBG or HOME funding.

### **Consolidated Plan Public Contact Information**

City of South San Francisco
Economic Development and Housing Division
400 Grand Avenue
South San Francisco, CA 94080
(650) 829-6620

### AP-10 Consultation - 91.100, 91.200(b), 91.215(l)

### 1. Introduction

As part of the Consolidated Plan process last year, the City partnered with San Mateo County to conduct its public input process. The effort was led by San Mateo County and included public input for multiple participating jurisdictions, including the cities of Daly City, Redwood City, San Mateo, and South San Francisco. Information and consultations conducted by the County have been included in this document. The City also worked with the local Continuum of Care (CoC), including the San Mateo County Human Services Agency, as the lead agency for the CoC, to coordinate priorities and goals for the homeless population with this Consolidated Plan.

The City of South San Francisco built on that vast outreach to stakeholders last year by continuing conversations with stakeholders to discuss the needs in the community, the continuing demand for affordable housing, or to request data and information resources demonstrating community need. Information and data resources include updates to strategies to address homelessness, public housing initiatives and other affordable housing projects within the community pipeline.

# Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I)).

The City of South San Francisco regularly partners with other participating jurisdictions in the area. The cohort of entitlement jurisdictions, located within San Mateo County, meet monthly to coordinate efforts in the community. Many of them fund the same public and social service agencies that serve the entire area, and management and oversight efforts are combined to save valuable staff time across the jurisdictions.

### Specific efforts will include:

- Work with the County of San Mateo and other entitlement jurisdictions to coordinate and streamline CDBG processes;
- Participate in the San Mateo County HOME Consortium and provide representation on the County Housing and Community Development Committee;
- Work closely with non-profit social service providers, the County, other entitlement
  jurisdictions, the School District, and other community providers to coordinate the delivery of
  services to residents;
- Fund non-profit organizations serving low-income residents;
- Work with non-profit organizations and private developers to build and/or maintain affordable housing;
- Continue engagement efforts with BAHFA to help build a more accessible one-stop-shop for affordable housing applications in SSF and across the region;
- Work with the Continuum of Care (CoC) to better coordinate homeless services;

- Work with the Homeless Outreach Team (HOT) to move the most difficult, long-term homeless
  individuals out of the Downtown area by placing them in shelters and connecting them with
  County medical and rehabilitation services;
- Continue efforts by the downtown bike patrol to connect the homeless to public services that are available to them; and,
- Engage in local and state housing legislative updates.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

The City has a seat on the Steering Committee of the San Mateo County Continuum of Care (CoC) and is involved in CoC decision-making. The CoC Steering Committee guides the implementation of San Mateo County's homeless services system. The CoC undertakes a wide range of efforts to meet the needs of homeless persons and those at risk of homelessness.

*Chronic homeless*. The CoC has created a multi-disciplinary, bi-lingual, Homeless Outreach Team (HOT) to conduct intensive outreach and engagement with unsheltered and chronically homeless people located throughout the County, with specialized HOT teams in the cities of San Mateo, Redwood City, South San Francisco, Half Moon Bay, Pacifica, and East Palo Alto.

**Families with children**: To reduce the number of unsheltered families, the CoC has developed a rapid rehousing program (providing short-term rental assistance plus case management to homeless families). The San Mateo County Human Services Agency has provided funding for a motel voucher program to assist families with children that are waiting to access shelter.

**Veterans**: In November of 2014, the County of San Mateo held a daylong conference to conduct a needs assessment specifically for Veterans. Results demonstrated needs for housing and assistance for Veterans experiencing homelessness, employment and education services, improved and increased liaisons with the Veterans Benefits Administration. In 2022, the CoC hosted a focus group on the subpopulations of persons experiencing homelessness as part of the Strategic Planning process, including the needs of veterans. The 2022 CoC plan has incorporated the input from stakeholders serving local veterans experiencing homelessness.

**Youth**: Currently, HUD CoC funds are provided to the San Mateo County Mental Health Association (MHA) to operate its Support and Advocacy for Young Adults in Transition (SAYAT) Program, which provides case management and housing search/stabilization services to homeless youth. The San Mateo County Housing Authority has a supply of 25 Family Unification Program (FUP) vouchers for youth leaving the foster care system to ensure they do not become homeless.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

South San Francisco does not receive Emergency Solutions Grant (ESG) funding, as the San Mateo County Department of Housing (DOH) is the only ESG recipient in the County. However, the City does participate in CoC Steering Committee meetings as part of its ongoing responsibility in receiving HUD funding. The County DOH coordinates closely with the CoC in regard to the County's ESG, CoC and CDBG funding and is represented on the CoC Steering Committee. The DOH has also delegated responsibility for management of all ESG funds, plus the portion of the County CDBG funds used for homeless activities, to the CoC Lead Agency, the San Mateo County Human Services Agency (HSA). Management responsibilities include issuing RFP's for ESG funding, awarding contracts, gathering community input, data analysis, and contract monitoring. The CoC Lead Agency is also the Homeless Management Information System (HMIS) Lead Agency and develops the policies and procedures for operation and administration of HMIS for ESG funded projects.

On an annual basis, the CoC Lead Agency, the San Mateo County Center on Homelessness (COH) compiles a report on how well the community is meeting the objectives set forth in the HOPE Plan. This includes an analysis of housing development data to track the creation of new units of affordable housing and an analysis of HMIS and Core Service Agency data to track the numbers of households receiving assistance. Additionally, the CoC's System Design Subcommittee is developing a set of systemwide performance measures that align with HEARTH and Opening Doors. This work includes developing a recommended methodology for measuring average length of homelessness that includes the time prior to program intake. The CoCs System Design Subcommittee will be researching possible methodologies for a more complete tracking of returns to homelessness, including any further HUD guidance if available.

The COH regularly monitors all emergency shelter, transitional housing, outreach, supportive housing, rapid re-housing, and prevention programs, which includes site visits, analysis of spending rates, and a review of occupancy data. The monitoring process also includes a review of whether projects are meeting the CoCs project performance standards. In addition, the Project Performance Subcommittee works with the COH to conduct an annual assessment of how well projects are performing, identifies those projects that are underachieving, and recommends whether projects should be offered technical assistance or should be candidates for re-allocation of their CoC funds. Also, each project in the CoC receives an annual performance report detailing their results in meeting both HUDs and the CoCs established performance measures.

San Mateo County Human Services Agency, the designated HMIS Lead Agency, uses HMIS which incorporates the latest HUD published data standards and improves the ease of data input and data quality. Additionally, as described in the CoCs Governance Charter, on an annual basis the CoC will review, revise, and approve (as applicable) the privacy, security, and data quality plans for the HMIS. The CoC will also ensure consistent participation of sub recipients in the HMIS and ensure that the HMIS is administered in compliance with HMIS Data Standards.

2. Agencies, groups, organizations and others who participated in the process and consultations

1	Agency/Group/Organization	Rape Trauma Services
	Agency/Group/Organization Type	Services – Domestic violence survivors
	What section of the Plan was addressed by Consultation?	Non-homeless Special Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Rape Trauma Services provided comment during a public hearing on March 27, 2024.
2	Agency/Group/Organization	Friends for Youth
	Agency/Group/Organization Type	Services – at risk youth
	What section of the Plan was addressed by Consultation?	Non-homeless special needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	A representative from Friends for Youth provided comment during a public hearing on March 27, 2024.
3	Agency/Group/Organization	Community Overcoming Relationship Abuse (CORA)
	Agency/Group/Organization Type	Services-Victims of Domestic Violence
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	A representative from CORA provided comment during a public hearing on March 27, 2024.
4	Agency/Group/Organization	HIP Housing
	Agency/Group/Organization Type	Housing Services - Housing

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Economic Development Market Analysis Anti-poverty Strategy
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Several representatives from HIP Housing provided comment during a public hearing on March 27, 2024.
5	Agency/Group/Organization	REBUILDING TOGETHER PENINSULA
	Agency/Group/Organization Type	Housing Services - Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	A representative from Rebuilding Together Peninsula provided comment during a public hearing on March 27, 2024.

Table 2 – Agencies, groups, organizations who participated

### Identify any Agency Types not consulted and provide rationale for not consulting

Multiple efforts were made to contact all agencies/organizations required for consultation on the Consolidated Plan. However, despite multiple attempts, not all agencies contacted responded.

### Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan
		overlap with the goals of each plan?
Continuum of Care	San Mateo Human Services Agency	The City has identified the need for homeless
		services and
		housing and has set a goal to provide service
		enriched
		shelter and transitional housing for homeless
		individuals.
CoC Strategic Plan to End Homelessness	San Mateo Human Services Agency	The City has identified the need for homeless
		services and housing and has set a goal to
		provide service enriched shelter and
		transitional housing for homeless individuals.
		This goal overlaps with several goals in the
		County's updated plan to end homelessness.
South San Francisco Housing Element	City of South San Francisco	California State Law requires all jurisdictions
		to prepare Housing Elements for their
		General Plans. The Housing Element is a
		document intended to help jurisdictions
		identify and plan for housing need, including
		affordable and special needs housing. The
		Housing Elements are required to obtain
		state approval and identify CDBG and other
		HUD funds as potential affordable housing
		resources, as well as referencing housing
		preservation programs funded through
		CDBG and HOME programs.

Table 3 - Other local / regional / federal planning efforts

Describe cooperation and coordination with other public entities, including the State and any adjacent units of general local government, in the implementation of the Consolidated Plan (91.215(I))

The City, as part of the San Mateo County HOME Consortium has worked closely with the County of San Mateo and other HOME Consortium partners in the development of its PY2024 Action Plan, as these jurisdictions are on the same grant cycle as the City.

In addition, other Participating Jurisdictions, the cities of Redwood City and Daly City, coordinate efforts for the development of their PY2024 Action Plans via a joint application process in a system called City Data Services (CDS). CDS allows funding applicants to complete a single application to multiple jurisdictions, making for a simpler process for the applicants and the various jurisdictions. The joint effort, along with monthly Cohort Meetings with these communities, are used by the jurisdictions to coordinate their funding across the community. The effort enables South San Francisco to fill the needs of the community and the gaps in funding to help the regional community.

### **Narrative**

### AP-12 Participation - 91.401, 91.105, 91.200(c)

# 1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting

The City of South San Francisco revised and formally adopted its updated Citizen Participation Plan (CCP) on January 27, 2021. The plan clearly incorporates all federal regulations, explicitly states its record keeping protocol, and encourages citizen participation through a variety of methods. The following is a summary of the significant actions the City took to develop the PY2024 Action Plan in compliance with the CCP.

- January 4, 2024 City hosted a Technical Assistance Workshop for applications to learn about City Data Services (CDS) and the application process. CDS staff were in attendance to help with technology issues.
- February 21, 2024 Community meeting to gather housing and community development needs of South San Francisco residents. This meeting was hosted by the CDBG Subcommittee.
- March 27, 2024 Community Needs Assessment hearing with the CDBG Subcommittee
- April 5 to May 8, 2024 30-day public comment period on the City's Con Plan and FY23-24 One Year Action Plan
- May 8, 2024 Final funding allocations and Public Hearing on the adoption of the City's PY2024 Action Plan

**Citizen Participation Outreach** 

Sort O	Mode of O	Target of Outreac	Summary of	Summary of	Summary of c	URL (If applicable)
rder	utreach	h	response/attendance	comments received	omments not	
					accepted	
					and reasons	
1	Public Meeting	Non-targeted/ broad community	The City hosted a Technical Assistance meeting for applicants on 01/04/24. 48 people attended this meeting, not including staff of the CDBG entitlement jurisdictions or our consultants. This meeting was virtual.	Questions and comments were based on the application itself and eligible activities for funding.	All comments were Accepted.	https://smcgov.zoom.us/j/ 98413733178?pwd=SS9iZG 5NUk1aU2Zvc2t5b0IzUDh4 dz09 (Zoom link provided to any respondent who requested via email to avoid "Zoom bombing" which multiple local jurisdictions including the City had recently experienced)
2	Public Meeting	Non-targeted/ broad community	The CDBG Subcommittee hosted a public meeting to get general feedback and input on the needs of the community on 02/21/24. 0 people attended this meeting. This meeting was in- person.	No persons attended the meeting. The meeting became a working session for the group members.	No comments were received from the public.	n/a

Sort O	Mode of O	Target of Outreac	Summary of	Summary of	Summary of c	URL (If applicable)
rder	utreach	h	response/attendance	comments received	omments not	
					accepted	
					and reasons	
3	Public	Non-targeted/	The City Council			https://ssf-
	Hearing	broad community	hosted a public			net.zoom.us/j/88636346631
			hearing to get general			
			feedback and input on			
			the needs of the			
			community as well as			
			review applications			
			for funding on			
			03/27/24. XX people			
			attended this			
			meeting. This			
			meeting was viewable			
			both in-person and			
			virtually, though			
			public comment was			
			only possible in-			
			person.			
4	30-Day	Non-	The City posted its	Public comments will be		n/a
	Public	targeted/broad	PY2024 Action Plan	included in the final draft		
	Comment	community	from April 5, 2024	of the PY2024 Action Plan.		
	Period		until May 8, 2024.			

Sort O	Mode of O	Target of Outreac	Summary of	Summary of	Summary of c	URL (If applicable)
rder	utreach	h	response/attendance	comments received	omments not	
					accepted	
					and reasons	
5	Public	Non-	The CDBG	Public comments will be		n/a
	Hearing	targeted/broad	Subcommittee hosted	included in the final draft		
		community	a public hearing to get	of the PY2024 Action Plan		
			general feedback			
			PY2024 Action Plan			
			Draft and approve the			
			document before			
			submission on			
			05/08/24. XX people			
			attended this			
			meeting. This			
			meeting was hybrid.			

Table 4 – Citizen Participation Outreach

### **Expected Resources**

### AP-15 Expected Resources - 91.420(b), 91.220(c)(1,2)

#### Introduction

At the time of the publication of this document, the U.S. Department of Housing and Urban Development (HUD) had not yet announced the annual allocations of funding. This was due to the delay in the U.S. Congress passing a budget, occurring on March 8, 2024. HUD has approximately 60 days to announce allocations. As such, the City of South San Francisco is publishing this document based on estimated funding with a contingency plan. This allows the City to submit the Action Plan document in a timely manner and begin its program year on schedule. The contingency plan is included in the discussion section below.

The City estimates it will receive \$457,048 of CDBG funding in PY2024. The City estimates it will collect and utilize \$7,000 of PY 2024 CDBG program income and utilize \$100,000 of unspent CDBG funding from prior years. The City will use funding from the following prior year projects that did not move forward or utilize all their CDBG funding:

El Concilio PY2022: \$16,773.26

El Concilio PY2023: \$27,000

Rebuilding Together NRD PY2022: \$1,708.66

Rebuilding Together SAH PY2022: \$43,177.31

### **Anticipated Resources**

Program	Source	Uses of Funds	Exp	Expected Amount Available Year 2				Narrative Description
	of		Annual	Program	Prior Year	Total:	Amount	
	Funds		Allocation:	Income: \$	Resources:	\$	Available	
			\$		\$		Remainder	
							of ConPlan	
							\$	
		Acquisition						Funding will be used for
		Admin and						the public services,
		Planning						infrastructure
	public	Economic						development, affordable
CDBG	-	Development	457,048	7,000	100,000	564,048	1,371,144	housing projects for low
	federal	Housing						to moderate income
		Public						households, removal of
		Improvements						unsafe structures, and
		<b>Public Services</b>						administration/planning.

**Table 5 - Expected Resources - Priority Table** 

## Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

The City's CDBG funding is not sufficient to leverage significant private, state, or local funds and can only be provided as a small match in attempts to secure what other non-federal funding might be available. Cuts to CDBG entitlement amounts over the years has resulted in the City cutting funding to a significant amount of public service organizations that were once provided yearly operating funds. However, there are still limited housing and commercial rehabilitation funds available through the City's local programs, which do not require matches. The City plans on allocating \$100,000 from its local Housing Trust Fund to fill gaps for eligible programs and projects.

On occasion, the City Council will require a small match of private funds for the loans/grants issued to Downtown businesses through the City's Commercial Rehabilitation Program.

The City does require match for the use of CDBG funds; however, projects with other funds are more likely to be funded.

If appropriate, describe publicly owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

CDBG funds have continued to help improve city-owned properties that are used to provide services to low and moderate income or special needs residents such as parks, libraries, community facilities, and the City's senior center. CDBG funds are used solely for accessibility and non-routine maintenance improvements and occasionally provide minimal leverage to the majority of City funds needed to maintain the facilities. The City plans to allocated \$190,000 towards public facility improvements. Details on that project will be included in the project section of this PY2024 Action Plan.

#### Discussion

As noted above, the following is a consistency plan the City of South San Francisco will follow if the amount of CDBG funding allocated to the City is different than the estimated amounts above:

- The Administration Project will remain at 20% of the annual allocation, increase or decrease to meet that threshold.
- If the award is less than the City's estimate, South San Francisco will decrease funding evenly for activities with 05 Matrix Codes in order to stay under the Public Services Cap and decrease Public Facility Improvement projects by 65%.
- If the award is greater than the City's estimate, 80% of the surplus will be added to Public Facility Improvement Projects.

### **Annual Goals and Objectives**

### AP-20 Annual Goals and Objectives - 91.420, 91.220(c)(3)&(e)

### **Goals Summary Information**

Sort	Goal Name	Start	End	Category	Geographic	Needs Addressed	Funding	Goal Outcome Indicator
Order 1	Increase, Maintain, &	<b>Year</b> 2023	<b>Year</b> 2027	Affordable	Area CDBG	Affordable Housing	CDBG:	Homeowner Housing
-	Improve Affordable	2023	2027	Housing	Services	7 thoraubic floading	\$100,000	Rehabilitated: 18 Household
	Housing			Tiousnig	Area		7100,000	Housing Unit
2	Preserve & Improve	2023	2027	Non-Housing	CDBG	Public Facilities and	CDBG:	Other: 1 Other
	Public Facilities			Community	Services	Infrastructure	\$277,248	
				Development	Area	Improvements		
3	Provide Public	2023	2027	Non-Housing	CDBG	Public Services	CDBG:	Public Services activities other
	Services to Improve			Community	Services		\$69,000	than Low/Moderate Income
	Quality of Life			Development	Area			Housing Benefit: 600 Persons
								Assisted
4	Planning and	2023	2027	Non-Housing	CDBG	Public Services	CDBG:	Other: 1 Other
	Administration			Community	Services	Affordable Housing	\$92,800	
				Development	Area	Homeless Services		
						and Housing		
						Public Facilities and		
						Infrastructure		
						Improvements		
5	Economic	2024	2027	Non-Housing	CDBG	Support Economic	CDBG:	Public service activities other
	Development			Community	Services	Development	\$25,000	than Low/Moderate Income
				Development	Area	Opportunities		Housing Benefit:
								30 Persons Assisted

Table 6 – Goals Summary

### **Goal Descriptions**

1	Goal Name	Increase, Maintain, & Improve Affordable Housing
	Goal Description	Goal name: Increase, maintain, and improve the supply of affordable housing for extremely low- to moderate-income individuals/families.
2	Goal Name	Preserve & Improve Public Facilities
	Goal Description	Goal name: Preserve and improve public facilities that serve a higher percentage of low-income or special needs residents.
3	Goal Name	Provide Public Services to Improve Quality of Life
	Goal Description	Goal name: Provide public services to improve the quality of life for low-income individuals and families, including those at risk of becoming homeless and special needs populations.
4	Goal Name	Planning and Administration
	Goal Description	Planning and administration funding to support CDBG subrecipients and respond to HUD requirements.
5	Goal Name	Economic Development Services
	Goal Description	Support entrepreneurship programs and businesses, targeting businesses owned by minority populations as well as support low to moderate income households as they seek employment, by covering expenses such as childcare, afterschool youth services, etc.

### AP-35 Projects - 91.420, 91.220(d)

### Introduction

The City conducts a NOFA process for public service, fair housing, minor home repair and microenterprise assistance projects on a two-year cycle, renewable as funding is available. The public service projects selected for this PY2024 Action Plan are in the 1st year of the two-year cycle of awards and continue to meet the goals of the 2023-2027 Consolidated Plan.

#	Project Name
1	Public Services
2	Minor Home Repair Program
3	Public Facility Improvement Projects
4	Economic Development Activities
5	Planning and Administration

**Table 7 – Project Information** 

### Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

The housing, community development, and social service needs of underserved populations in South San Francisco far outweigh the amount of local, state, and federal resources, including CDBG, the City has to administer. The City's PY2024 CDBG funding allocations were based on the priorities heard through the community engagement process. The City works with other county jurisdictions and community partners to avoid duplication of services and leverage all available resources.

### **AP-38 Project Summary**

**Project Summary Information** 

1 Project Name	Public Services
Target Area	Citywide
Goals Supported	Provide Public Services to Improve Quality of Life
Needs Addressed	Public Services
Funding	CDBG: \$69,000
Description	The City partners with several organizations. During PY2024, the City will fund a variety of public service programs in the community. This includes homelessness services, legal services and public services benefiting low to moderate income households/clients. This project is eligible under 24 CFR 570.201 (e) the CDBG regulations and will be LMC National Objectives.
Target Date	6/30/2025
Estimate the number and type of families that will benefit from the proposed activities	The City anticipates helping 600 persons through the proposed activities.

### **Location Description**

The City will assist persons and households throughout the City of South San Francisco through the grantees. Grantee administrative addresses are listed below except where noted are facility address within the City when not kept private to ensure safety of clients like in the case of domestic violence service providers.

CORA

2211 Palm Avenue, San Mateo, CA 94403

Friends for Youth

3460 W Bayshore Rd, Suite 203, Palo Alto, CA 94303

Human Investment Partnership (HIP) Housing

800 S. Claremont St, #210, San Mateo, CA 94402

Legal Aid Society of San Mateo County

330 Twin Dolphin Dr, Suite 123, Redwood City, CA 94065

Life Moves

2550 Great America Way, Suite 201, Santa Clara, CA 95045

Magic Tooth Bus

1 Avenue of the Palms Avenue, Suite 206, San Francisco, CA 94130

Ombudsman Services of San Mateo County, Inc.

1455 Madison Avenue, Redwood City, CA 94061

Rape Trauma Services Center

1860 El Camino Real, Suite 406, Burlingame, CA 94010

Samaritan House

4031 Pacific Blvd., San Mateo, CA 94403 (admin office)

295 N Access Rd, South San Francisco, CA 94080 (Safe Harbor Shelter)

Star Vista

610 Elm Street, Suite 212, San Carlos, CA 94070

	Planned Activities	The City partners with several organizations. The City will fund:	
		<ul> <li>Friends for Youth, will provide quality mentoring relationships and support services to underserved youth as well as wraparound holistic services for youth and their families.</li> </ul>	
		<ul> <li>Legal Aid, will provide legal assistance to people threatened with losing their homes or who are living in substandard conditions, with the goals of keeping people in their homes and preventing homelessness.</li> </ul>	
		Magic Tooth Bus, will provide oral health outreach and dental screenings.	
		<ul> <li>Ombudsman Services of San Mateo County, Inc., will advocate for the dignity and quality of life of people living in licensed long-term care facilities.</li> </ul>	
		<ul> <li>Rape Trauma Services Center, will provide mental health services to address the multiple healing needs of child survivors of sexual violence including crisis intervention, individual and group counseling, advocacy, medical/legal and forensic accompaniment, and information and referrals.</li> </ul>	
2	Project Name	Minor Home Repair Program	
	Target Area	CDBG Target Area Citywide	
	Goals Supported	Increase, Maintain, & Improve Affordable Housing	
	Needs Addressed	Affordable Housing	
	Funding	CDBG: \$100,000	
	Description	The City will allocate funding to various non-profits that provide minor home repairs and accessibility modifications to low-income homeowners. This project is eligible under 24 CFR 570.202 (a) (1) the CDBG regulations and will meet a LMH National Objective.	
	Target Date	6/30/2025	

Estimate the number and type of families that will benefit from the proposed activities	The City anticipates serving 18 low income households.	
Location Description	The City will assist households throughout the City of South San Francisco through the grantees. Grantee administrative addresses are listed below  CID  2001 Winward Way, Suite 103, San Mateo, CA 94404  Rebuilding Together Peninsula	
	841 Kaynyne Street, Redwood City, CA 94063	
Planned Activities	<ul> <li>Center for Independence of Individuals with Disabilities, Housing Accessibility Modification         Program, \$10,000. The program provides minor home repair funding to help install ramps, grab         bars, and other modifications to make a home accessible.     </li> </ul>	
	<ul> <li>Rebuilding Together Peninsula, National Rebuilding Day, \$25,000. This funding will be put towards the National Rebuilding Day program, which utilizes volunteers to rehabilitate homes on National Rebuilding Day.</li> </ul>	
	<ul> <li>Rebuilding Together Peninsula, Safe at Home, \$65,000. This funding goes towards RTP's Safe at Home year-round program which addresses minor repair needs.</li> </ul>	
Project Name	Public Facility Improvement Projects	
Target Area	CDBG Target Area	
Goals Supported	Preserve & Improve Public Facilities	
Needs Addressed	Public Facilities and Infrastructure Improvements	
Funding	CDBG: \$277,248	

	Description	These funds will be used for public facility and infrastructure improvements in low/mod areas. This project is eligible under 24 CFR 570.201 (c) the CDBG regulations and will meet a LMA National Objective.
	Target Date	6/30/2026
	Estimate the number and type of families that will benefit from the proposed activities	The City anticipates funds will be used on improvements for one public facility.
	<b>Location Description</b>	These funds will be used for public facility and infrastructure improvements in low mod areas.
	Planned Activities	These funds will be used for public facility and infrastructure improvements in low mod areas.
4	Project Name	Economic Development Activities
	Target Area	Citywide
	Goals Supported	Economic Development Services
	Needs Addressed	Economic Development Services
	Funding	\$25,000
	Description	Economic Development programs will support small business training classes and workshops, business incubation, and access to resources, markets and networks to assist small business owners, growing their own sustainable small businesses. This project is eligible under 24 CFR 570.204 (a) (2) the CDBG regulations and will meet a LMC National Objective.
	Target Date	6/30/2025
	Estimate the number and type of families that will benefit from the proposed activities	This project will serve 30 persons.

	Location Description	575 5 <sup>th</sup> Street, San Francisco, CA 94103 (administrative main office, SF service location)
		366 Grand Ave., South San Francisco, CA 94080 (office and service location)
		1848 Bay Road, East Palo Alto, CA 94303 (office and service location)
	Planned Activities	<ul> <li>Renaissance Entrepreneurship Center - Microenterprise Assistance: will provide customized English and Spanish language small business training classes and workshops, one-on-one consulting, legal and tax assistance, business incubation, and access to resources, markets and networks to assist small business owners in achieving economic mobility and building assets by starting and growing their own sustainable small businesses.</li> </ul>
5	Project Name	Planning and Administration
	Target Area	Citywide
	Goals Supported	Planning and Administration
	Needs Addressed	Public Services Affordable Housing Homeless Services and Housing Public Facilities and Infrastructure Improvements
	Funding	CDBG: \$92,800
	Description	The City will use approximately 20 percent of its entitlement to administer the CDBG program. This project is eligible under 24 CFR 570.206 (c) the CDBG regulations and is not required to meet a National Objective.
	Target Date	6/30/2025
	Estimate the number and type of families that will benefit from the proposed activities	NA NA

Location Description	The program will be operated from the City offices located at 400 Grand Avenue, South San Francisco, CA 94080.
Planned Activities	The City will use approximately 20 percent of its entitlement to administer the CDBG program.

### AP-50 Geographic Distribution - 91.420, 91.220(f)

### Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

The City has identified the census blocks with more than 51% of residents with low to moderate household incomes. Using HUDs CPD Maps website as a guide, as well as using HUDs GIS dataset, the City has created a CDBG Service Areas map for South San Francisco (see Appendix D). These Service Areas generally meet the CDBG Low to Moderate Area Benefit (LMA) requirements, however the area known as East 101, is predominantly industrial activities, and CDBG funding will not be spent in this region. The below census blocks meet the CDBG Low to Moderate Area Benefit (LMA) requirements.

- 601901-2, 601902-3
- 602000-5
- 602100-1, 602100-3
- 602200-1, 602200-2, 602200-3, 602200-4
- 602300-1
- 602400-1

The City will direct assistance to these areas through public improvement projects.

### **Geographic Distribution**

Target Area	Percentage of Funds
CDBG Target Area	33
Citywide	67

**Table 8 - Geographic Distribution** 

### Rationale for the priorities for allocating investments geographically

The City's primary strategy for the PY2024 Action is to reduce the housing cost burden and creating suitable living environments. In making funding decisions, the City gives priority to activities that:

- Meet goals of the 2023-2027 Consolidated Plan
- Demonstrate a significance of need
- Serve eligible areas within South San Francisco, especially targeting areas with high

concentrations of racial and/or ethnic minorities and poverty

- Are eligible projects or programs under HUD rules
- Create visual impacts in the neighborhoods, particularly if an infrastructure project

#### **Discussion**

The City works to utilize its CDBG resources to assist as many eligible households and neighborhoods as possible and will regularly check and monitor its designated low-income areas to ensure they remain eligible for CDBG-funded projects.

# AP-75 Barriers to affordable housing -91.420, 91.220(j) Introduction

According to the 2018 American Community Survey 5-Year Estimates, 53% of renters in South San Francisco are paying more than 35% of their income towards rent. Additionally, 25% of homeowners in South San Francisco with a mortgage are spending 35% or more of their household income on housing costs (2014-2018) American Community Survey 5-Year Estimates). This data signifies that a large portion of South San Francisco households are living in unaffordable housing which in turn is putting them at risk of becoming homeless.

While the City actively makes efforts to provide affordable housing to residents, the lack of resources and market conditions pose as formidable barriers. The combination of limited resources and the current market conditions have created an unsustainable housing cost environment due to inflated rents and expensive home/land prices. Therefore, the City is continually seeking new and innovative ideas to overcome these barriers.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

The City will continue to monitor and identify areas of improvement in its public policies to foster and maintain the supply of affordable housing and to remove barriers to affordable housing development by:

- Implementing zoning to ensure there is an adequate supply of land to meet its Association of Bay Area Governments (ABAG) regional housing needs allocation.
- Continuing to implement the City's Inclusionary Housing Ordinance; this requires that a
  percentage of new "for sale" residential units are made available as Below Market Rate (BMR)
  units for low-income residents. The City will also continue to support its existing BMR units.
- Investigating new sources of funding for the City's affordable housing programs and working
  with non-profit developers to promote the development of affordable housing for lower income
  households.
- Considering fee waivers or deferrals of planning, building, and impact fees for affordable housing developments.
- Removing government and public infrastructure constraints to affordable housing development through administrative support, intergovernmental cooperation, public-private partnerships, and permit streamlining.
- Continuing to cooperate with other governmental agencies and take an active interest in seeking solutions to area-wide housing problems.

 Encouraging the construction of Accessory Dwelling Units by expedited permitting and providing architecture

The City's 2022 Housing Element Plan ensures housing stability and eliminate community displacement through policies and actions such as:

- Increasing production of housing for extremely low and very low-income households;
- Elevating rental assistance to prevent evictions, and enhance eligibility to affordable housing;
- Measuring benchmarks for involuntary displacement resulting from public and private investments and supporting investments that would offset displacement impacts; and,
- Expanding support for CBOs delivering tenant and eviction protection services, as well as financial education and outreach for accessing affordable rental and homeownership opportunities

The Housing Element directs the city to more strongly move towards equitable distribution of growth, focusing on small and mid-rise multi-family buildings, through:

- Supporting small and midrise buildings by increased development capacity (heights or density) within well-resourced neighborhoods along transit corridors, or within low density neighborhoods
- Streamlining approval of small and mid-rise buildings where community benefits are in place such as serving middle income households, and community benefit uses on the ground floors.
- Providing technical assistance and financing programs especially for low-income homeowners through new programs

#### Discussion

The City is continuously looking for opportunities to help address housing needs in the community, especially for lower-income residents. The City hopes to find additional opportunities for partnership in meeting housing needs.

## AP-85 Other Actions - 91.420, 91.220(k) Introduction

The following sections describe the actions and efforts the City will undertake to meet underserved needs, support affordable housing development, and address lead-based paint hazards. Many of these actions are based upon the importance of coordinating with other jurisdictions, local service providers, and the private sector. With limited funding available, the City's focus will be strategic about leveraging its funds where it can and seeking collaboration among partners to better meet the needs of the community.

### Actions planned to address obstacles to meeting underserved needs

Underserved communities are populations of the community who have been systematically denied a full opportunity to participate in aspects of economic, social and civic life. This section narrative addresses the City's plan to address the needs of these communities and populations. The main obstacle the City faces in meeting underserved needs is limited resources for funding programs that benefit. In making funding decisions, the City gives priority to activities that:

- Meet a goal of the 2023-2027 Consolidated Plan;
- Demonstrate a significance of need; and,
- Project or program is eligible under HUD rules.

With the loss of California Redevelopment Agency (RDA) funds and declining CDBG entitlements, the City has limited capabilities in meeting all the diverse needs of the community. Additionally, many local service providers are also experiencing declines in both private and public funding as COVID-19 funding dries up, hindering their capability to meet needs. The City plans to address this obstacle by continuing to look for new funding sources and find creative ways to leverage and utilize existing funding. Additionally, the City will encourage collaboration amongst itself, other jurisdictions, and non-profits.

## Actions planned to foster and maintain affordable housing

The City will take the following actions to foster and maintain affordable housing throughout the community:

- Promote the construction of lower cost units by providing incentives to developers and encouraging mixed-use projects, second units, density bonuses, loft-style units, and manufactured housing.
- Strive to preserve and maintain existing affordable housing by using state and federal funds fully to rehabilitate existing housing units. Additionally, the City will continue to support affordable housing for groups with special needs, including seniors, the disabled, and the homeless.
- Continue to implement its Inclusionary Housing Ordinance that requires a percentage of new "for sale" residential units be made available as Below Market Rate (BMR) units for low-income

- residents. The City will also continue to support its existing BMR units.
- Provide a "how to guide" for developers who are introducing new BMR units to the market which provides guidance regarding resident selection, monitoring etc.

### Actions planned to reduce lead-based paint hazards

The City will continue to undertake lead-based paint hazard mitigation, when applicable, by the CDBG housing rehabilitation regulations. This can include inspection for lead-based paint, risk assessment, abatement, clean up, disposal work and clearance testing. This assistance will be in accordance with 24 CFR 35, et al. (9/15/99). A certified risk assessor will inspect all such housing.

### Actions planned to reduce the number of poverty-level families

The City of South San Francisco has a multi-faceted approach to reducing poverty in the community:

The City supports numerous efforts related to the construction and/or rehabilitation of affordable housing. The City's Housing Rehabilitation Loan Program provides low-interest loans for housing rehabilitation to low-income homeowners to bring their housing up to code. The City's inclusionary housing ordinance aims to develop Below Market Rate (BMR) housing units affordable to low- and moderate-income households through the housing development process. The City will continue to seek out additional funding sources and partnerships to provide affordable housing throughout the community.

Additionally, the City's Affordable Housing Trust Fund (AHTF) is utilized to support the creation and preservation of affordable housing in South San Francisco for the benefit of low- and moderate-income households. The following projects and activities are eligible to be funded through the City's AHTF:

- Creation of new affordable units;
- Preservation of existing affordable housing;
- Assistance with multifamily rehabilitation programs;
- Conversion of market rate units to affordable housing;
- Construction of accessory dwelling units;
- Acquisition and rehabilitation of potential limited equity cooperatives;
- First time homebuyer loans; and
- Predevelopment loans/grants to assist nonprofit and for-profit developers with project feasibility studies, site acquisition and design studies for potential affordable housing

projects.

It is also important to note that non-profit organizations in South San Francisco play an important role in providing affordable housing, food, childcare, clothing, and other emergency services to low-income residents. The City partially funds and monitors these organizations through the CDBG Program.

Through this multitude of efforts, in collaboration with non-profit agencies, the City is continually working to help reduce the number of families living in poverty. With that said, there are significant challenges to accomplishing this long-term goal. The biggest barrier to the provision of services to lower income families and those at risk of becoming homeless is the lack of adequate state, county, and federal funds for social service activities. For example, CDBG funding for public services is limited to 15% of the City's entitlement amount and 15% of prior year program income. Since program income varies from year to year and is often received after the Action Plan has been drafted and the budgets have been set, it can be difficult to fully incorporate program income into services funding. The City continues to strive for efforts that creatively and efficiently work within these constraints.

#### Actions planned to develop institutional structure

The City will continue to make the following efforts to improve institutional structure:

- Assist populations experiencing homelessness and populations at risk of experiencing homelessness by supporting non-profits that provide services to these populations;
- Work with the Homeless Outreach Team (HOT);
- Work with other local jurisdictions as part of the CDBG Work Group to increase collaboration and make administrative and monitoring processes more standardized, compliant, and efficient;
- Build and improve relationships with local service providers; and
- Coordinate and participate in the Continuum of Care.

## Actions planned to enhance coordination between public and private housing and social service agencies

- Continue to collaborate with the County of San Mateo, private housing developers, lenders, and non-profit housing developers to create more affordable housing;
- Continue to participate in the CDBG Work Group and to improve CDBG administrative

processes for both sub-recipients and City staff;

- Continue to fund non-profit agencies serving low-income residents;
- Encourage collaboration and cooperation among local service providers;
- Continue to participate in the CoC Steering Committee;
- Continue to participate in the San Mateo County HOME Consortium and serve on the San Mateo County's Housing & Community Development Committee (HCDC);
- Support workforce development partnerships that serve residents and employees in South San Francisco;
- Continue working with regional economic development groups and promote economic development collaboration;
- Work with businesses and the Chamber of Commerce on downtown beautification and other projects to improve Downtown; and
- Continue to work with the Homeless Outreach Team; this includes the City's participation on the HOT's Case Manager Group and Oversight Committee.

#### Discussion

The City of South San Francisco has adopted the 2023-2031 Housing Element, including several goals and programs to further fair housing. Below are the actions the City will take to address fair housing during the PY2024 Action Plan.

Existing policies and programs that are in place include:

- Inclusionary Zoning requiring 15% affordable units in new residential developments
- Affordable housing impact/linkage fee on new development
- Streamlined processing of ADUs
- Provide funding and referrals to fair housing and legal services
- Locally funded homebuyer assistance programs
- Provide funding and referrals to home sharing programs

New actions the City is undertaking in PY20224 include:

- The City is working with a real estate broker to identify vacant land or existing buildings within the City that would be a good candidate for affordable housing development.
- Develop an Anti-Displacement Roadmap. This 12-18 month process has kicked off in Spring 2024 and will do a deep dive into data and experiences of residents facing displacement pressures and develop policy recommendations for City Council consideration.

## **Program Specific Requirements**

## AP-90 Program Specific Requirements - 91.420, 91.220(I)(1,2,4)

## Introduction

## Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before	\$0
the start of the next program year and that has not yet been reprogrammed	γo
the start of the next program year and that has not yet been reprogrammed	
2. The amount of proceeds from section 108 loan guarantees that will be	\$0
used during the year to address the priority needs and specific objectives	
identified in the grantee's strategic plan	
3. The amount of surplus funds from urban renewal settlements	\$0
4. The amount of any grant funds returned to the line of credit for which the	\$0
planned use has not been included in a prior statement or plan.	
5. The amount of income from float-funded activities	\$0
Total Program Income	\$0

### **Other CDBG Requirements**

1. The amount of urgent need activities

0

2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.

100.00%

### Discussion

The 100 percent listed above in #2 Overall Benefit for CDBG is estimated over a three-year period, including program years 2022, 2023 and 2024.

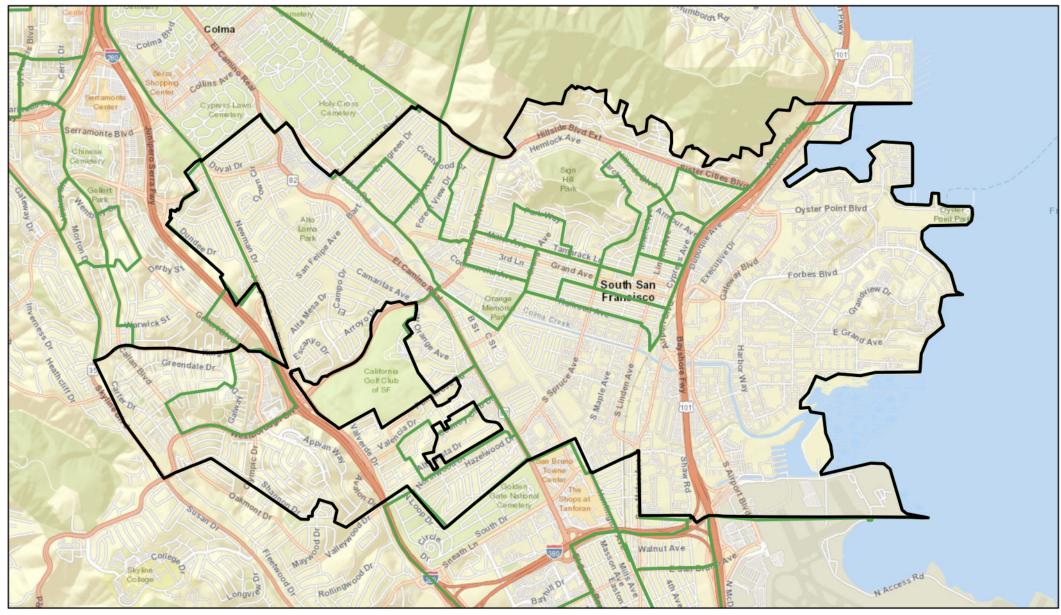
**APPENDIX A – Public Notifications** 

## Appendix B – Public Comments

## Appendix C – Consultation Comments

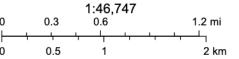
## Appendix D – CDBG Map

CPD Maps - Low Mod Block Groups - Consolidated Plan and Continuum of Care Planning Tool



Override 1
Low Mod Blockgroup

March 29, 2024



Sources: Esri, HERE, Garmin, USGS, Intermap, INCREMENT P, NRCan, Esri Japan, METI, Esri China (Hong Kong), Esri Korea, Esri (Thailand), NGCC, (c) OpenStreetMap contributors, and the GIS User Community

## Appendix E – SF 424s and Certifications